



Fuel Conservation

IATA Fuel Efficiency Gap Analysis



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717 737 747 757 767 777 MD11 MD80 MD90



IATA Fuel Efficiency Gap Analysis

Individual on-site assessments NOT an audit !

- IATA experts from Flight Operations, Dispatch, Engineering and Maintenance
- Detailed joint analyses of airline procedures and practices
- Comprehensive recommendation report including potential calculation for each action

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Fuel Efficiency Calculator

- Flight Operations fuel budget
- Develop the cost of weight

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XXX Fuel Initiative Calculator							
Aircraft Types	US\$/gal	US\$/kg	Gal	Kg	Liter	Lb	Total Budget
	\$1.975	\$0.65	\$0.000	€0.000	€0.000	€0.000	\$1,003,601,943
							€0
Fuel Budget	# A/C	A/C Hrs/Yr	Flt Hrs Hrs/Yr	Burn Hr	Kg/Yr	Fuel Price	Budget
xxx	16	4.874	77,984	8,750	682,360,000	\$0.650	\$443,601,382
xxx	6	4.204	25,224	6,750	170,262,000	\$0.650	\$110,687,113
xxx	13	5.171	67,223	10,000	672,230,000	\$0.650	\$437,015,882
Taxi Fuel					5,339,988	\$0.650	\$3,471,519
APU Burn			170,431		13,576,469	\$0.650	\$8,826,046
							€0
Total A/C	35		340,862		1,543,768,457		\$1,003,601,943
							€0

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Cost of Weight

- How much does it cost me to carry?
- Newspapers
- Magazines
- New seats
- Fly away kit

Aircraft Type	Cost of Weight	C of W 100 kg
xxx	\$2,028	\$202,789
xxx	\$656	\$65,592
xxx	\$1,748	\$174,806
	\$4,432	\$443,188

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A350



APU - Air Conditioning

- Optimize use of APU
- Single pack
- No packs

APU Single Pack Present Utilization	# A/C	Savings	Act APU	Tgt Sav	Fuel	Tgt Sav	Target	Final
		1 Pack Kg	Hrs	kg	Price	US\$	Improvement	Savings
xxx	15	65	17,520	1,138,800	\$0.650	\$740,332	50%	\$370,166
xxx	6	35	11,049	386,716	\$0.650	\$251,404	50%	\$125,702
xxx	13	65	31,026	2,016,690	\$0.650	\$1,311,048	50%	\$655,524
	34		59,595	3,542,206		\$2,302,784		\$1,151,392

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Route Optimization

- Legacy Flight Planning Systems
- Enroute navigation charges
- Proper fuel, cost, time optimization

Route Optimization Long Range Flights		A/C Hrs/Yr	Flt Hrs Hrs/Yr	Average Cycle	Saving Per Flight	Pot Sav US\$	Target Improvement	Final Savings
xxx	16	4,874	77,984	11.22	\$500	\$3,475,223	50.0%	\$1,737,611
xxx	6	4,204	25,224	8.15	\$500	\$1,547,485	50.0%	\$773,742
xxx	13	5,171	67,223	6.5	\$500	\$5,171,000	50.0%	\$2,585,500
	35	14, 249	170,431				\$10,193,707	\$5,096,854

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Idle Reverse Thrust

- Less fuel
- Less noise
- Reduced brake wear
- Better passenger comfort

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Idle Reverse on Landing	A/C	Fuel Flow	Rev Time	Fuel Used	Kg/Yr	Fuel	Pot Sav	Target	Total
	Hrs	Full Reverse	Sec	kg		Price	US\$	Improvement	Savings
xxx	16	8,750	25	61	422,336	\$0.650	\$274,560	50.0%	\$137,280.09
xxx	6	6,750	25	47	145,077	\$0.650	\$94,314	50.0%	\$47,157.09
xxx	13	10,000	25	69	718,194	\$0.650	\$466,897	50.0%	\$233,448.65
	35				1,285,607		\$835,772		\$417,886

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Flap Settings



- Less fuel
- Less noise
- Better passenger comfort



Reduced Flap Landing	A/C	Saving	Kg/Yr	Fuel	Pot Sav	Target	Total
	Hrs	per approach		Price	US\$	Improvement	Savings
xxx	16	60	417,027	\$0.650	\$271,109	0.0%	\$0
xxx	6	40	123,799	\$0.650	\$80,481	50.0%	\$40,241
xxx	13	70	723,940	\$0.650	\$470,632	50.0%	\$235,316
	35		1,264,766		\$822,222		\$275,557



Total *Potential* Savings

- Usually in the region of between 4% - 8% of fuel budget
- Identify high priority items
- Quick wins
- There is no overnight solution
- The alternative is no fun!

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Cost Index

- Cost Index can offer an airline a unique **flight path** optimization solution which can save money by achieving more efficient flight operations
- Cost Index systems will enable an airline to achieve:
 - **Minimum cost operations** (Normal Ops) by optimizing the fuel/block time tradeoff
 - **Absolute maximum range** from the aircraft for actual flight conditions (Minimum Burn Ops)
 - **Absolute minimum flight time** for actual flight conditions (Minimum Time Ops)
- In short, Cost Index flying will enable an airline to provide better passenger service and improve the bottom line!

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Cost Index (continued)

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- The Cost Index is a ratio between the costs of **time** versus the cost of **fuel**
- For instance, operating at very high relative Mach (**High Cost Index**) will increase the fuel cost but the time cost is lower
- Conversely, at lower Mach (**Low Cost Index**), the fuel cost is reduced but time cost increases
- So how are these costs balanced



Cost Index (continued)

- Cost Index = Time Cost/Fuel cost
- The time costs include any item where the flight time has a direct impact on cost such as crew cost, incremental maintenance costs, etc. It is normally expressed in \$/min
- Example:
 - Crew cost \$ 7.10/min
 - Incremental maintenance \$15.70/min
 - Total time cost \$22.80/min
 - The cost of fuel is expressed in \$/Kg
e.g.: \$0.60/kg (Metric)
- So the Cost Index should be \$22.80/min divided by \$0.60/Kg = a Cost Index of 38
- Note: English system: \$/hour over cents/pound
 - Or Metric value x 1.33

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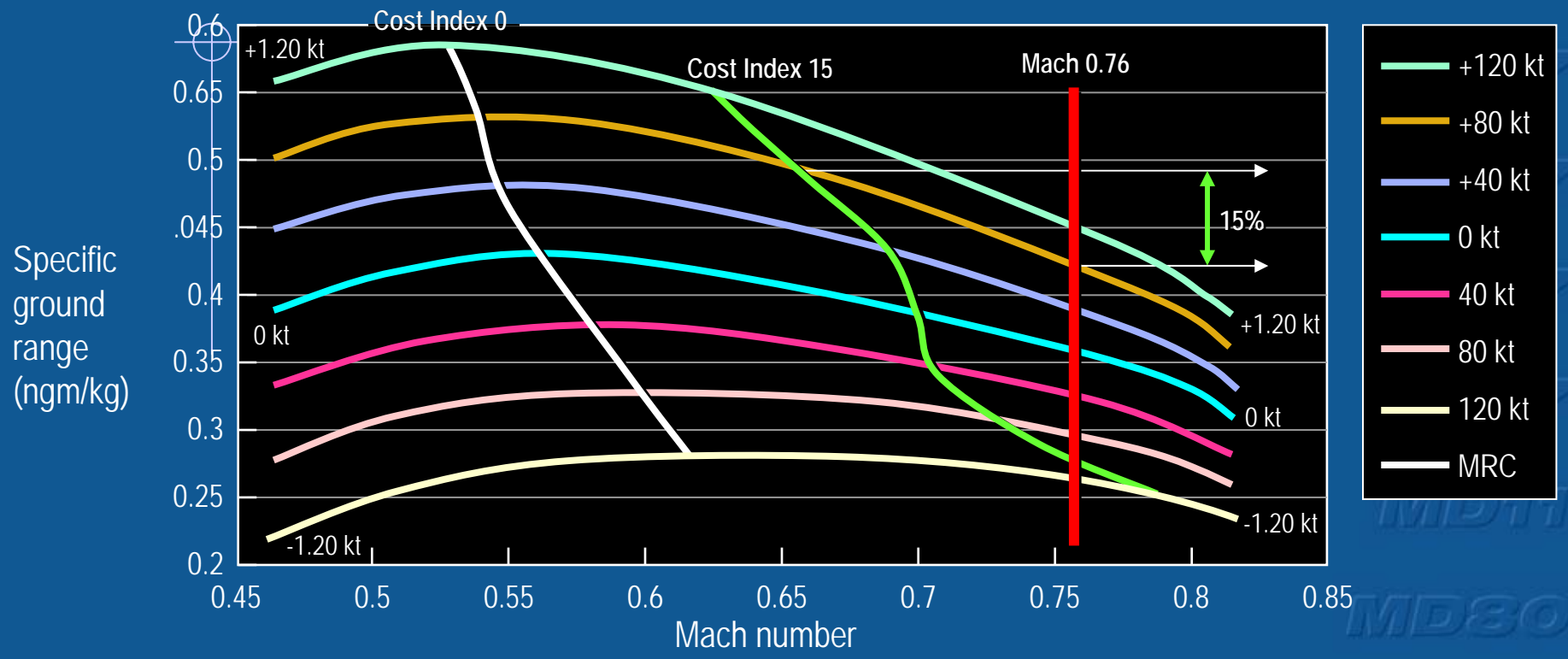
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Cost Index (CI)

CI solutions for CI=0 and CI=15 versus Mach 0.76
Generic Regional Jet – 42,000 lb – FL290
Specific Ground Range Data

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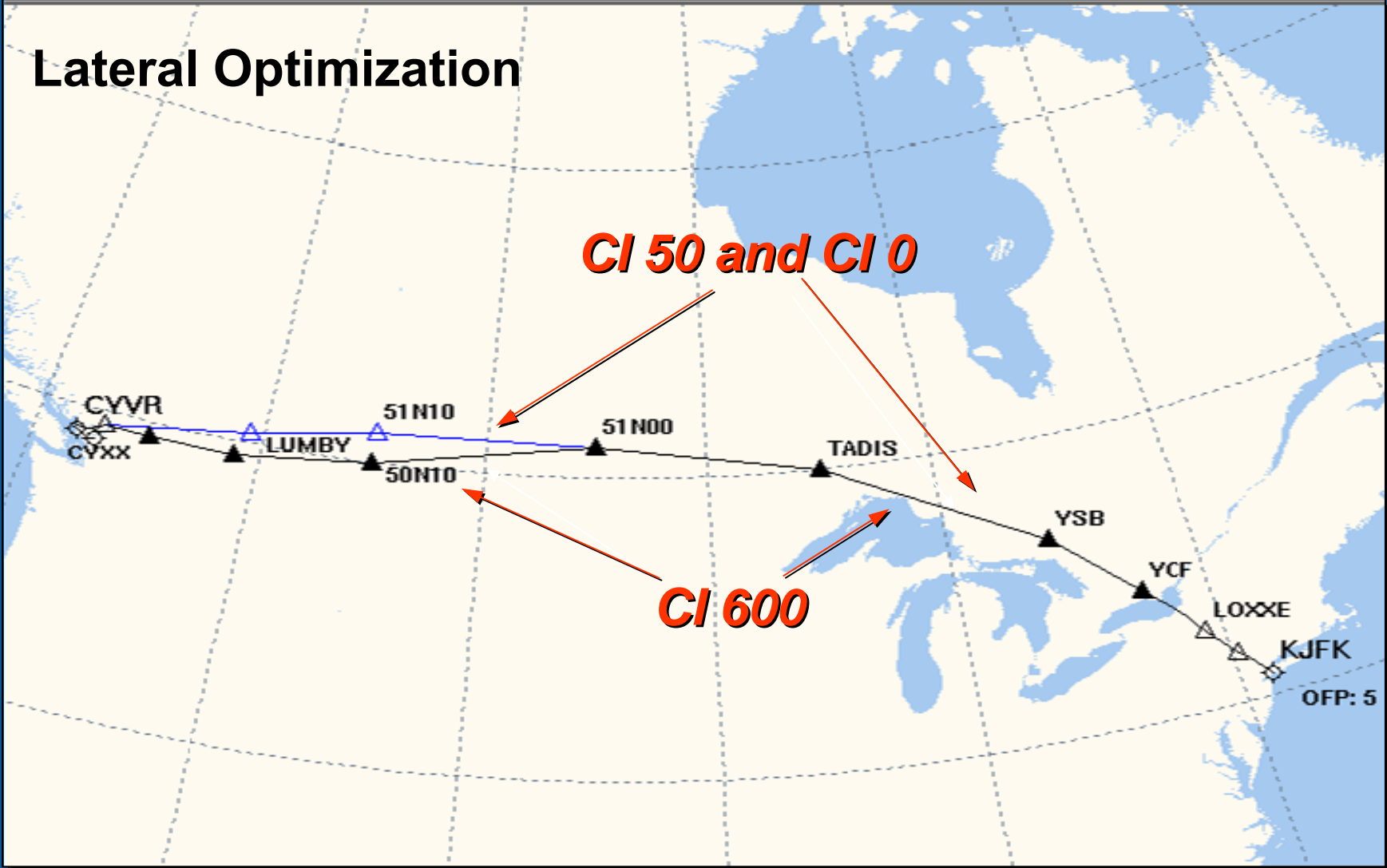


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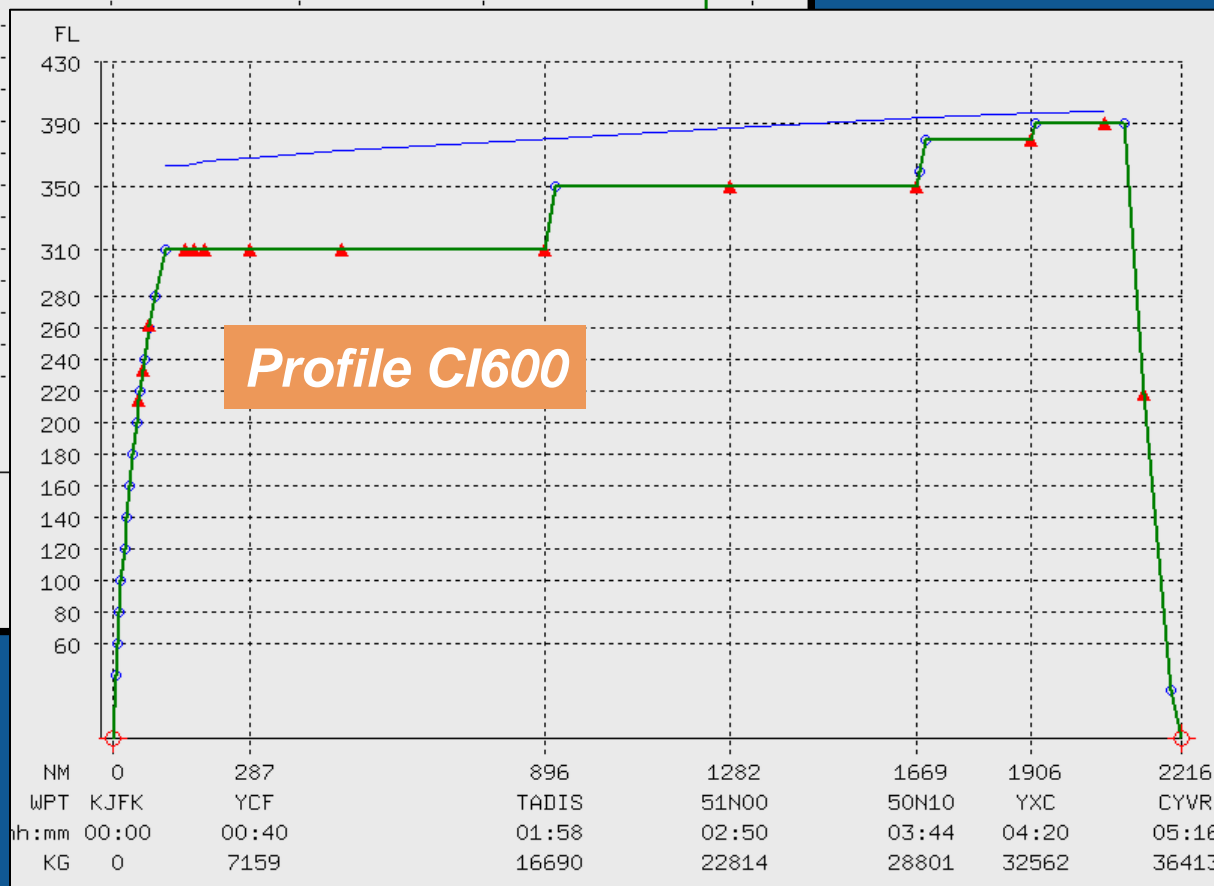
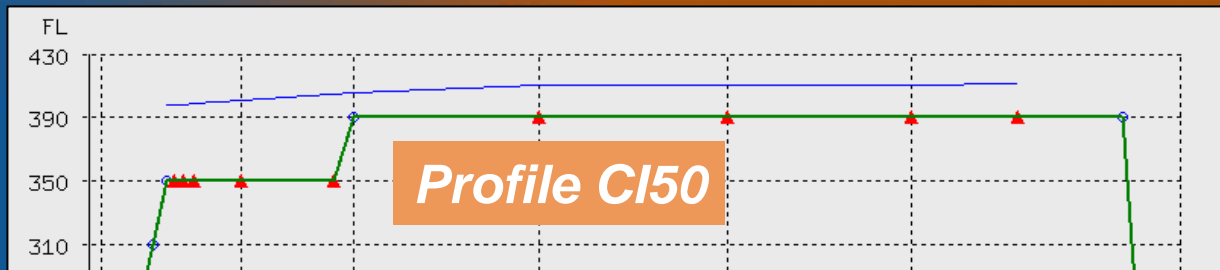


Cost Index Profiles

Lateral Optimization



Impact of Cost Index on Vertical Optimization



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Cost Index Profile

- As can be seen, airlines that have low time cost structure and high fuel prices should operate at low CI and consequently lower speeds and visa versa
- Since the price of fuel is different at every airport, it would be reasonable to adjust the CI to be route specific
- An efficient flight planning system should have the full range of CI planning capability with appropriate vertical and lateral optimization

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Cost Index Calculator

AIR XXX COST INDEX CALCULATOR						
US\$/G	US\$/kg	US\$/Litre	Time	Fuel	Cost Index	CI
\$2.150	\$0.708	\$0.566	Cost	Cost	Metric	Present
			\$18.59	\$0.708	26	90
A/C Type	Pilots	F/A	Ttl Crew	MTC	Ttl Cost	Total Time
	Cost	Cost	Cost	Cost	Cost	Cost
	\$/Hr		\$/Hr	US\$/Hr	US\$/Hr	US\$/Min
XXX	\$439.20	390.22	\$829.42	\$286.00	\$1,115	\$18.59
		Pilots				MTC
Ave	Ave	Ave	Ave	Ave		Avg
Month	Month	Month	Monthly	Hourly		xxx
Pay	Pay	Pay	Hard Hrs	Pay		Pool
Capt	F/O	Cruiser				xxx
\$15,000.00	\$8,300.00	\$4,150.00	62.5	\$439.20		\$286.00
		Flt Att.				
		Ave Mth	Total	Total	Total	Avg Hr
		Hard Hrs	Flt Att	Salary	Salary	Pay
Purser	Fit Att	In-Fit	On Board	Flt Att	Crew	Crew
\$3,500	\$2,050	56.25	9	\$18,450	\$21,950	\$390



Challenge?

- The biggest challenge most airlines face is managing the subjective additional fuel uplift
- Why do some airlines have it under control?
- They collect and analyze fuel data
- For an airline to be fuel efficient it must track it's use of fuel

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Challenge? (continued)

- Additional fuel added over and above the minimum should become a **Company Decision**
- Fuel management becomes corporate policy
- It is added during the planning process

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A Statistical Approach

Statistical approach to flight planning is essential:

- To reduce the amount of extra fuel carried above regulatory requirements on certain routes
- To minimized the boarding of ad hoc fuel additives by dispatchers and pilots
- To board the correct taxi fuel and develop correct taxi times
- To monitor gate holds and their fuel costs

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A Statistical Approach (continued)

Collect and analyze planned versus actual data

- Ensures consistency
- Will result in less fuel being boarded
- More efficient

Manage what you measure

Measure what you manage

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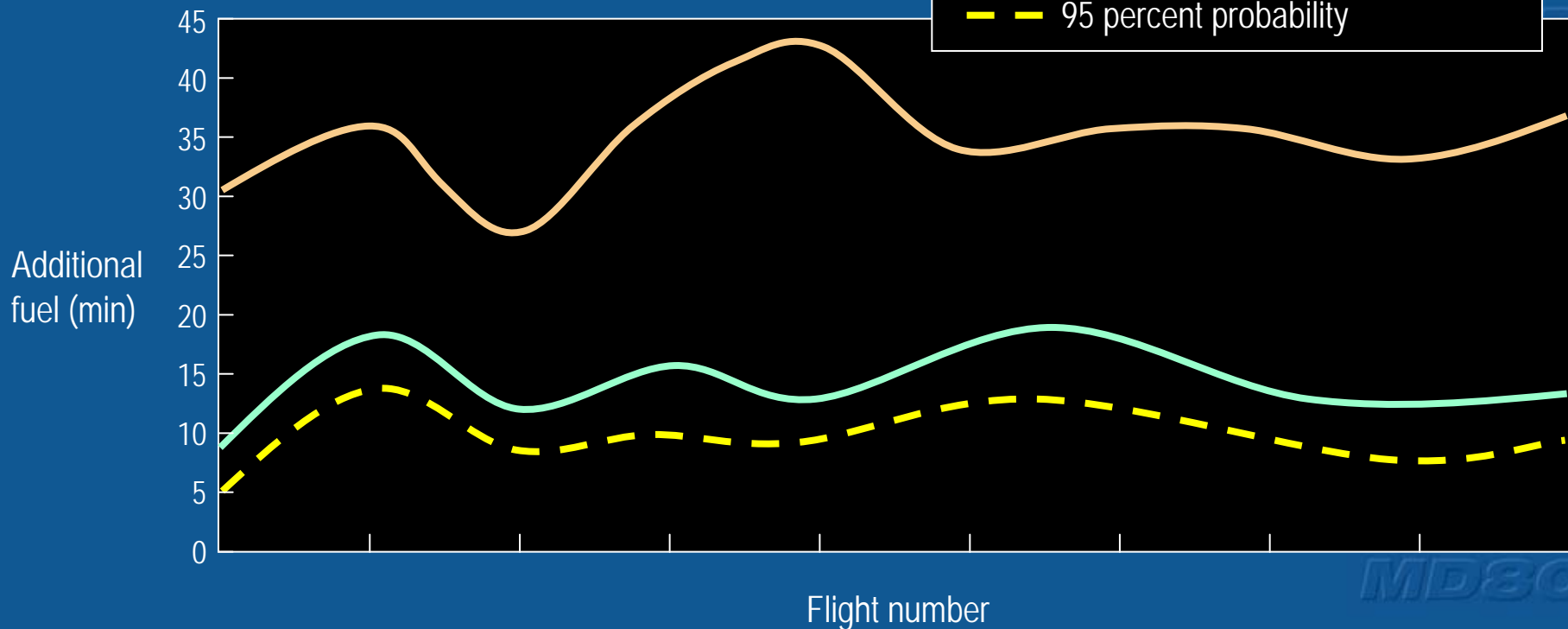


How Much Fuel Do We Need?

Fuel Stats for Airport: LAX

Additional fuel boarded (min) versus additional fuel required (min)

- Average contingency fuel boarded
- 99 percent probability
- 95 percent probability



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Fuel Policy



Regulations too conservative?

or

Airlines too conservative?

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Fuel Policy (continued)

Alternates

- How often do you divert for weather ?
- Do you have a risk management based alternate policy?
 - What is the real risk of a diversion?
- No Alternate IFR ?
 - Europe versus North America

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Fuel Policy (continued)

Contingency Fuel

- Some airlines flying with as little as 1% or 2 %
- Some still flying with 10%
- Don't always blame the regulator!
- Be proactive

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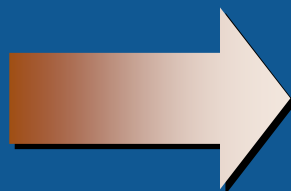
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Fuel Management Information

Many departments will be able to use the information

- Flight Operations
- Flight Dispatch
- Finance
- Scheduling
- Maintenance and Engineering
- Ground Operations



Some benefits from a Fuel Management Information system are:

- Accuracy of the Flight Planning System
- Monitoring landing fuels
- Accuracy of fuel biases
- Use of alternates
- Statistical taxi times
- Statistical fuel planning
- Efficiency of pilots and dispatchers

This will enable you to measure the benefits of any change of the fuel policy

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A Coordinated Approach



Break Down the Silo's

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A Coordinated Approach (continued)

- A fuel conservation committee/task force should be developed with **cross departmental involvement**
- Include outside agencies
- Airport, ATC, fuel company
- Chaired by a “Fuel Manager”

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A Coordinated Approach (continued)

Requirements

- High level support
- Budget
- IT support
- Goals and visions

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Fuel Task Force/Committee

- The group should include staff from but not be limited to;
 - Flight Operations
 - Flight Dispatch
 - Maintenance and Engineering
 - Finance
 - Scheduling/Network
 - Ground Operations
 - Safety Management
- This will ensure coordinated training and implementation of new policies and procedures

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Fuel Task Force/Committee (continued)

Mission Statement

- Reduce fuel consumption
- Benefit the environment
- Reduce costs/increase profits
- Eliminate waste

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Simple Solutions!



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A clean flying airplane saves money at little expense

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Simple Solutions! (continued)



What's wrong with the picture!





Eight Steps to Fuel Conservation

1. Establish a sense of urgency
 - Identify and prioritize major opportunities
2. Form a fuel task force/committee
 - Work together as a team
3. Create a vision, provide direction
 - Mission statement, eliminate waste
4. Communicate the vision
 - Train and sensitize all staff

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Eight Steps to Fuel Conservation (continued)

5. Remove the obstacles
 - Change management
6. Plan for short term quick wins
 - Helps build confidence
7. Track fuel usage
 - Collect and analyze data
8. Measure and manage your success
 - Articulate the results

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A Simple Pragmatic Approach



Thank you !

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